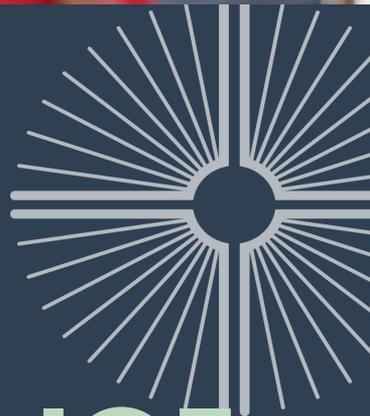




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# WELCOME

*From the President of the California Community College Trustees*

Colleagues,

Welcome to the 2019 Annual Trustees Conference. Trustees are leaders when they promote and sustain their colleges' missions to assure student learning and make a difference for their communities. They are responsible for anticipating and responding to new challenges related to environmental and architectural sustainability, leadership turnover, accountability, and changing communities. Effective governing boards ensure that their colleges continue to provide high quality education and service.

Effective governing boards are created by dedicated, knowledgeable trustees and chief executives. Your participation in the 2019 Trustees Conference will strengthen the skills and knowledge required to lead your colleges and be accountable to your communities. Conference speakers and sessions will explore student success, fiscal responsibility, educational trends, and effective trusteeship.

Thank you on behalf of CCCT for the work you do and the leadership you provide for the people of California.



Sincerely,

A handwritten signature in black ink that reads "Jim Moreno".

**Jim Moreno**, President  
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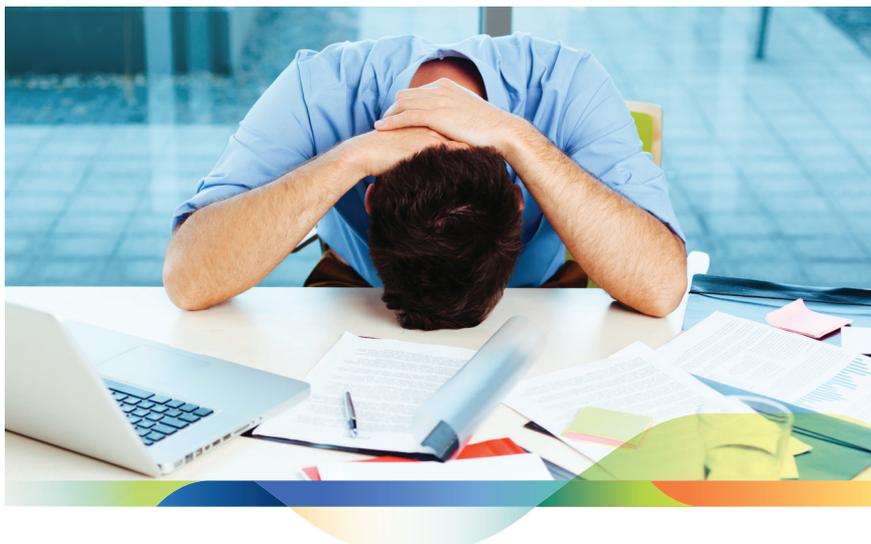
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# GENERAL INFORMATION

Please wear your **name badges** during the conference as a courtesy to fellow registrants. They are your ticket for entrance into the educational sessions and are required for meals and special events (Friday reception, Saturday breakfast, lunch and reception, and Sunday breakfast). Tickets may be purchased at the conference registration desk for guests.

All members of the **CCCT Board and League Staff** will have identifying ribbons on their badges. If you have any questions about the League or the conference, please ask anyone wearing one of these ribboned badges.

The conference **evaluation form** is the last page in your conference program. You are encouraged to complete and return it to the conference registration desk before departure. Alternately, you may complete the online evaluation at the Internet Café.

## Dining

The Resort at Squaw Creek has six on-site restaurants, each with a different ambiance and menu including Six Peaks Grille, Sandy's Pub, Cascades Restaurant, Sweet Potatoes Coffee & Cake, Oasis Grille (poolside), and Montagna Restaurant. For area restaurant information consult the conference mobile app or use the links on the League's homepage in the Internet Café.

## Parking

Self-parking is complimentary. Valet parking is \$40/night.

## ABOUT THE LEAGUE AND CCCT

The Community College League of California is a nonprofit association representing the 72 local community college districts in California. The League is governed by the League Board of Directors, which is comprised of 5 representatives each from the California Community Colleges Trustees Board (CCCT) and the Chief Executive Officers of the California Community Colleges Board (CEOCCC), as well 2 representatives from the California Community Colleges Classified Senate (CCCCS). The League serves the districts in six areas: education programs, research and policy analysis, governmental relations, communications, special services, and governance of athletics.

## **CCCT ANNUAL MEETING**

CCCT will hold its annual business meeting on Sunday, May 5, covering current issues facing the colleges and the election of the 2019-2020 officers of the CCCT Board. Only trustees from member districts may vote during the CCCT annual business meeting and must be present at the meeting.

## **TRUSTEE EDUCATION**

The League offers extensive educational opportunities for its members. Following is a list of events of interest to trustees and CEOs.

### **Student Trustee Workshop**

August 16-18, 2019, Mission Valley DoubleTree

### **Annual Convention**

*Exploring Possibilities, Discovering Our Successes*  
November 21-23, 2019, Riverside Convention Center

### **Effective Trusteeship Workshop**

January 24-26, 2020, Sheraton Grand Sacramento

### **Board Chair Workshop**

January 25, 2020, Sheraton Grand Sacramento

### **Annual Legislative Conference**

January 26-27, 2020, Sheraton Grand Sacramento

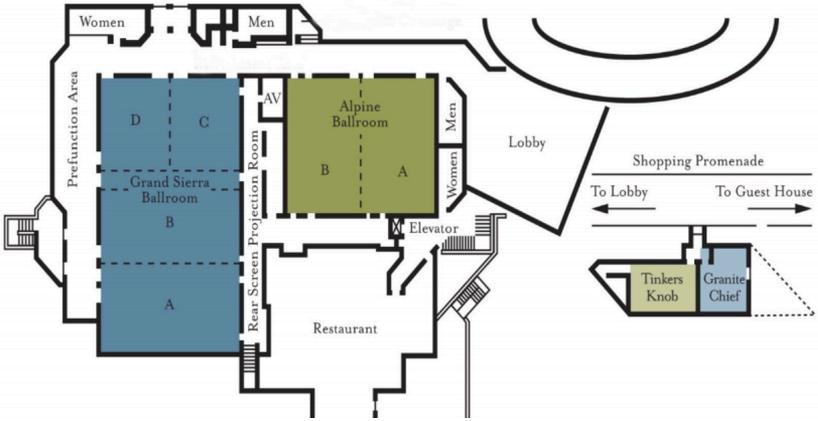
### **Annual Trustees Conference**

May 1-3, 2020, Hilton Torrey Pines

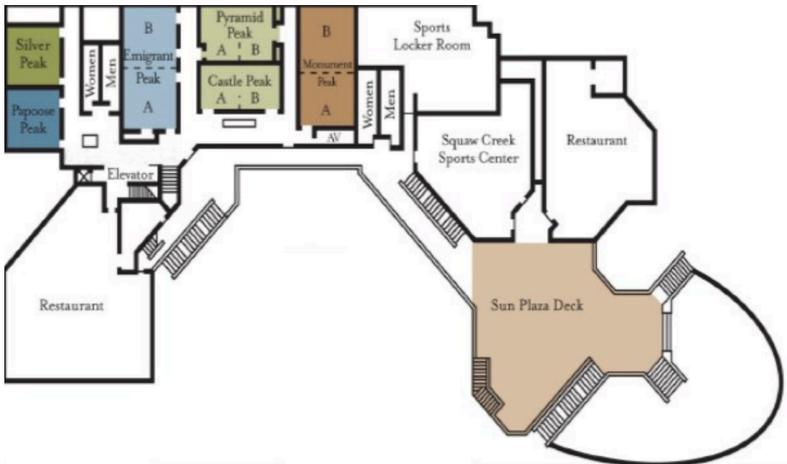
The League publishes many materials that provide information and strategies for effective boardsmanship including the *Trustee Handbook* and *Board Focus*. In addition, League consultants and facilitators are available to work directly with boards. For more information on these publications and services, visit our website at [www.ccleague.org](http://www.ccleague.org). For questions, please contact Carmen Sandoval at (916) 245-5034 or [csandoval@ccleague.org](mailto:csandoval@ccleague.org).

# HOTEL MAP

## Lobby Level



## Conference Level





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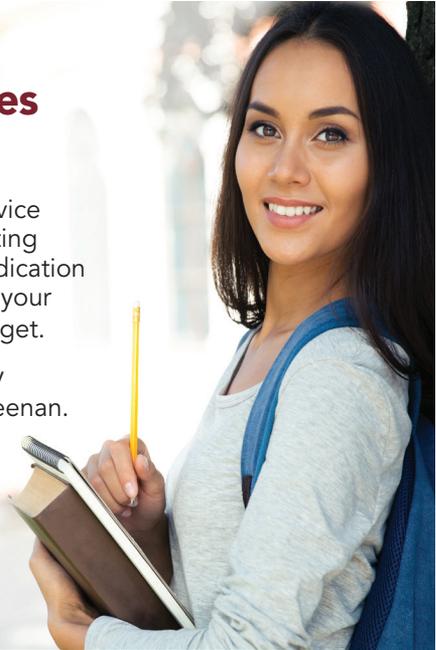
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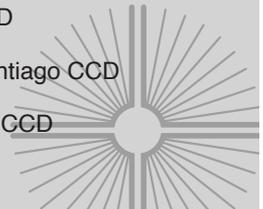
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# EXCELLENCE IN TRUSTEESHIP

For trustees enrolled in the Excellence in Trusteeship Program (ETP), approved sessions have been noted throughout the program, with the following designated competencies. **Additionally, a New Trustee (NT) track is included with the ETP competencies.**

Sessions are listed in the order they appear in the program. Please reference the schedule-at-a-glance on page 17 for details.

## **Accreditation (A)**

- New Directions for ACCJC and Accreditation

## **Brown Act (BA)**

- The Brown Act – Fundamentals for Real Life Situations

## **Board/CEO Relationship (BC)**

- Advanced Board Chair Forum
- Board Preparation for the CEO Hiring Process

## **Board Evaluation (BE)**

- The New Vision for Board Setting Goals

## **Ethics (E)**

- Ethics Training

## **Fiscal Responsibilities (FR)**

- Ban the Box: Hiring Employees and Students with Criminal Records
- Legacy Society: Creating a Planned Giving Arm of Your Foundation
- Re-Architecting Financial Aid for Student Success
- Student Success, Enrollment, Retention and the New Funding Formula

- Eyes Wide Open: Meeting the Needs of Targeted Demographics in Student Housing

- Building College Excellence in Times of Budgetary Changes

## **Governance (G)**

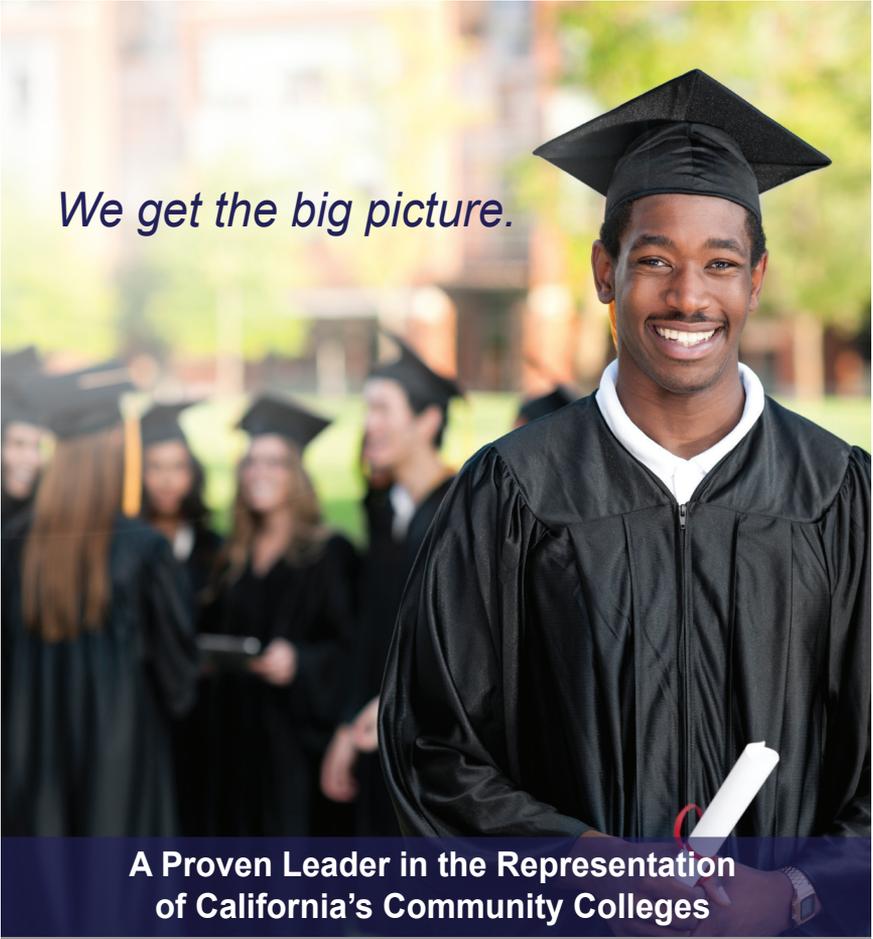
- Lessons Learned from Umpqua – A Case Study of a Mass Shooting
- Opening General Session
- Trustee Leadership to Support AB 705 Implementation
- Ban the Box: Hiring Employees and Students with Criminal Records
- Diversity and Equity
- Legacy Society: Creating a Planned Giving Arm of Your Foundation
- Inmate Education Methods and How This is an Equity Issue
- Engaging K-12 Students
- General Session Lunch and Fulfilling the Trust Awards
- Data and Policy – Working Smarter for Student Success
- Eyes Wide Open: Meeting the Needs of Targeted Demographics in Student Housing
- Building College Excellence in Times of Budgetary Changes
- How Boards Can Foster Greater Diversity

### **Student Success (SS)**

- Opening General Session
- Trustee Leadership to Support AB 705 Implementation
- Diversity and Equity
- Student Success Metrics Informing Integrated Planning and Vision Goal Setting
- Inmate Education Methods and How This is an Equity Issue
- Engaging K-12 Students
- Dual Enrollment Update – Legal Guidelines and Best Practices
- Online Education
- General Session Lunch and Fulfilling the Trust Awards
- Eyes Wide Open: Meeting the Needs of Targeted Demographics in Student Housing
- How Boards Can Foster Greater Diversity

### **New Trustees (NT)**

- The Brown Act – Fundamentals for Real Life Situations (BA)
- Ethics Training (E)
- Opening General Session (G, SS)
- Trustee Leadership to Support AB 705 Implementation (G, SS)
- Student Success Metrics Informing Integrated Planning and Vision Goal Setting (SS)
- The New Vision for Board Setting Goals (BE)
- Re-Architecting Financial Aid for Student Success (FR)
- General Session Lunch and Fulfilling the Trust Awards (G, SS)
- Student Success, Enrollment, Retention and the New Funding Formula (FR)
- Building College Excellence in Times of Budgetary Changes (FR, G)
- How Boards Can Foster Greater Diversity (G, SS)



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# SCHEDULE-AT-A-GLANCE

## Thursday, May 2

**7:00 a.m. - 5:00 p.m.**

Conference Registration..... Alpine Foyer

**8:00 a.m. - 12:20 p.m.**

Policy & Procedure Service Workshop.....Alpine A

**12:00 p.m. – 4:00 p.m.**

Advisory Committee on Education Services (ACES) .... Papoose Peak

**12:30 p.m. – 1:50 p.m.**

BoardDocs Training Session ..... Emigrant Peak

**2:00 p.m. – 5:00 p.m.**

Board and CEO Executive Assistants Workshop ..... Emigrant Peak

**3:00 p.m. – 5:00 p.m.**

League Board Meeting ..... Castle Peak

## Friday, May 3

**7:00 a.m. – 6:00 p.m.**

Conference Registration..... Alpine Foyer

**8:30 a.m. – 10:15 a.m.**

The Brown Act – Fundamentals for Real

Life Situations (BA, NT) ..... Castle Peak

**8:30 a.m. – 4:00 p.m.**

Board and CEO Executive Assistants Workshop ..... Emigrant Peak

**9:00 a.m. – 11:30 a.m.**

**Pre-Conference Workshop**

Lessons Learned from Umpqua – A Case Study

of a Mass Shooting (G)..... Monument Peak

**10:30 a.m. – 12:30 p.m.**

Ethics Training (E, NT) ..... Castle Peak

**1:00 p.m. – 2:00 p.m.**

Joint Caucus Meeting ..... Pyramid Peak

**2:00 p.m. – 3:00 p.m.**

**Opening General Session (G, SS, NT)** ..... Alpine Ballroom  
*Dr. Lande Ajose, Senior Policy Advisor on Higher Education to Governor Gavin Newsom*

**3:15 p.m. - 4:30 p.m.**

**Concurrent Sessions**

- Trustee Leadership to Support AB 705 Implementation (G, SS, NT) .....Pyramid Peak
- Ban the Box: Hiring Employees and Students with Criminal Records (FR, G).....Castle Peak
- Advanced Board Chair Forum (BC) ..... Monument Peak A
- CEOs and the Opportunity to Build Diverse & Equity-Centered Campuses (G, SS) .....Monument Peak B

**4:45 p.m. - 5:45 p.m.**

**Interest Group & Consortia Meetings**

- AACCT Business Meeting .....Pyramid Peak
- APITA Business Meeting .....Castle Peak
- CALCCTA Business Meeting ..... Monument Peak A
- CCCVC Business Meeting .....Monument Peak B

**5:45 p.m. – 7:00 p.m.**

Welcome Reception ..... Montagna Deck

**Saturday, May 4**

**7:00 a.m. - 6:00 p.m.**

Conference Registration ..... Alpine Foyer

**8:00 a.m. - 9:30 a.m.**

**Focus Session & Breakfast (SS, NT)** ..... Alpine Ballroom  
Student Success Metrics Informing Integrated Planning and Vision Goal Setting

**9:45 a.m. - 10:45 a.m.**

**Concurrent Sessions**

- The New Vision for Board Setting Goals (BE, NT) .....Pyramid Peak
- Legacy Society: Creating a Planned Giving Arm of Your Foundation (G, FR) .....Castle Peak
- Inmate Education Methods and How This is an Equity Issue (G, SS) ..... Monument Peak A
- Engaging K-12 Students (G, SS) .....Monument Peak B

**11:00 a.m. - 12:00 p.m.**

**Concurrent Sessions**

- Dual Enrollment Update – Legal Guidelines and Best Practices (SS).....Pyramid Peak
- New Directions for ACCJC and Accreditation (A) .....Castle Peak
- Online Education (SS) ..... Monument Peak A
- Re-Architecting Financial Aid for Student Success (FR, NT) .....Monument Peak B

**12:15 p.m. - 2:00 p.m.**

**General Session Lunch and Fulfilling the Trust Awards**

**(G, SS, NT)** ..... Alpine Ballroom

*Dr. Russell Lowery-Hart, President, Amarillo College*

**2:15 p.m. - 3:30 p.m.**

**Concurrent Sessions**

- Data and Policy – Working Smarter for Student Success (G).....Pyramid Peak
- Student Success, Enrollment, Retention and the New Funding Formula (FR, NT).....Castle Peak
- Board Preparation for the CEO Hiring Process (BC) ..... Monument Peak A
- Eyes Wide Open: Meeting the Needs of Targeted Demographics in Student Housing (FR, G, SS) .....Monument Peak B

**3:45 p.m. - 5:00 p.m.**

**Focus Session (FR, G, NT)** ..... Alpine Ballroom

**Building College Excellence in Times of Budgetary Changes**

**5:30 p.m. – 7:00 p.m.**

**Networking Reception** ..... Pavilion

## Sunday, May 5

**7:00 a.m. – 10:00 a.m.**

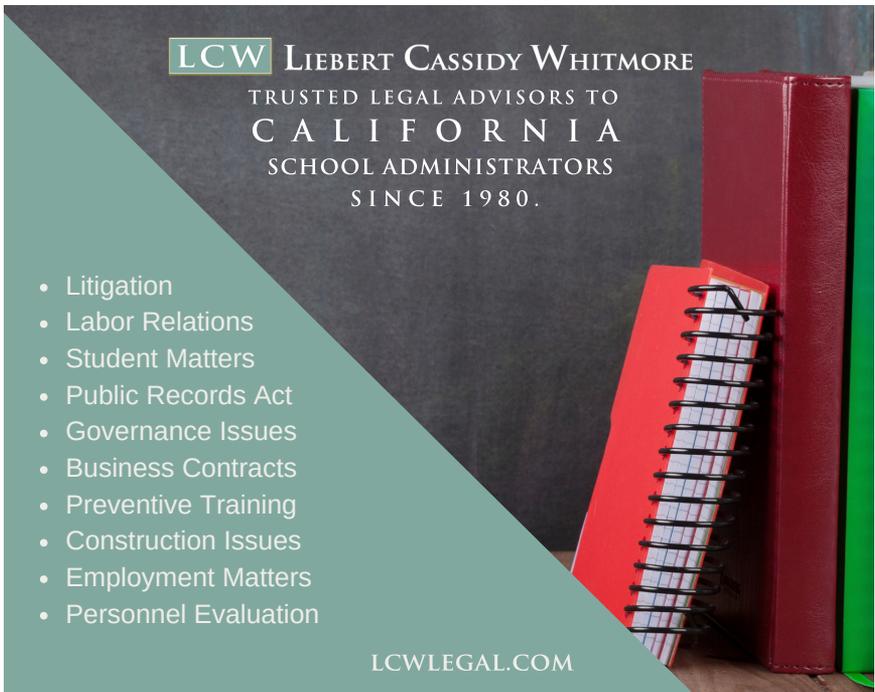
Conference Registration..... Alpine Foyer

**8:00 a.m. – 9:30 a.m.**

Annual CCCT Business Meeting ..... Alpine Ballroom  
(Breakfast served 7:30 a.m. – 8:30 a.m.)

**9:45 a.m. - 11:00 a.m.**

**Closing General Session (G, SS, NT)** ..... Alpine Ballroom  
How Boards Can Foster Greater Diversity  
*Emily Yim, Immediate Past Chair and J. Noah Brown, President/CEO,  
Association of Community College Trustees (ACCT)*



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**Thursday, May 2**

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**Friday, May 3**

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**Saturday, May 4**

**7:00 a.m. – 6:00 p.m.**

**Sunday, May 5**

**7:00 a.m. – 10:00 a.m.**

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# KEYNOTE SPEAKERS

**Friday, May 3, 2:00 p.m. – 3:00 p.m.**  
**Opening General Session**



**Dr. Lande Ajose**  
**Senior Policy Advisor on Higher Education to**  
**Governor Gavin Newsom**

Dr. Lande Ajose, 52, of Oakland, has been appointed Senior Policy Advisor for Higher Education in the Office of the Governor. Ajose has been executive director of California Competes, which develops and advocates for bold yet pragmatic policies to boost California's postsecondary degree attainment.

Her background in higher education spans college admissions at Vassar College, education and workforce development at the James Irvine Foundation, and research and evaluation at MDRC, where she managed a comprehensive evaluation of the Achieving the Dream initiative. In 2014 and again in 2018, Governor Edmund G. Brown Jr. appointed her to the California Student Aid Commission, where she currently serves as Chair, and in 2016 Governor Brown appointed her to the Committee on Awards for Innovation in Higher Education.

She serves on several boards and commissions, including the WASC Senior College and University Commission, the Institute for Higher Education Policy, and on the advisory committee of the Higher Education Policy Center at the Public Policy Institute of California.

## Saturday, May 4, 12:15 p.m. – 2:00 p.m. General Session Lunch



**Dr. Russell Lowery-Hart**  
**President, Amarillo College**

By unanimous consent of the Board of Regents on Aug. 26, 2014, Dr. Russell Lowery-Hart became president of Amarillo College. Lowery-Hart served the previous four years as Amarillo College's vice president of academic affairs. In becoming president, he succeeded Dr. Paul Matney, who retired in the summer of 2014.

Lowery-Hart joined the AC administration in 2010 following a dozen years as a member of the faculty and administration at West Texas A&M University, an alma mater where he had risen to associate provost for academic affairs.

A product of Slaton, Texas, Lowery-Hart completed his bachelor's degree in speech communication at WTAMU in 1991. He went on to obtain a master's degree in communication studies in 1993 from Texas Tech University and a doctoral degree in gender and diversity in communication in 1996 at Ohio University.

He returned to WTAMU professionally in 1998 and worked his way up from assistant professor of speech communication to director of forensics, executive director of first-year experience, associate vice president for academic affairs and, finally, associate provost in 2007. Three years later he emerged from a national search as the best candidate to mastermind academic programs at Amarillo College.

In just four years as vice president of academic affairs at AC, Lowery-Hart spearheaded or helped facilitate a number of important initiatives that led to his being named the 2014 recipient of the National Academic Leader of the Year Award by the National Council of Instructional Administrators.

However, the extent of Lowery-Hart's academic leadership extends well beyond Amarillo College—from his presidency of the Panhandle Twenty/20 consortium for the Top 26 counties of the Texas Panhandle, to his past chairmanship of the Texas Higher Education Coordinating Board's Undergraduate Advisory Committee.

## Sunday, May 5, 9:45 a.m. – 11:00 a.m.

### Closing General Session



**Emily Yim**

**Immediate Past Chair, Association of Community College Trustees (ACCT)**

Emily Yim is the Executive Director of the Washington Alliance for Better Schools (WABS), a collaboration of school districts, whose mission is to leverage resources, talent, and intellectual capital to help over a quarter million students graduate career and college ready. Emily works with the Board of Directors, comprised of the Superintendents from the respective member school districts, along with industry and higher education leaders to implement collaborative efforts to develop exceptional teachers, engage students, and empower families across the region.

She also serves as the Immediate Past Chair for the Association of Community College Trustees (ACCT) in Washington, D.C., providing leadership in governance and policy advocacy, which serves over 520 governing boards and 6,500 trustees. She has chaired the Public Policy Committee, Finance and Audit Committee, Membership and Education Committee, served on the Diversity, Equity and Inclusion Committee and currently serves as the Chair of the ByLaws Committee for ACCT. She is also the former Chair of the API and Native American Caucus. Ms. Yim was also the founding Director of the Department of Neighborhoods and Community Affairs for the City of Lynnwood; Vice President of Community and External Affairs at Washington Mutual Bank, helping to oversee and invest a \$29 million annual philanthropic budget; Campaign Coordinator at Microsoft; and a former Board Member of the International District Housing Alliance in Seattle, United Way of Snohomish County, and the Community Services Advisory Council for Snohomish County.

She has served on numerous panels and presented on subjects around board leadership, mentorship, and transitioning executive leadership for trustees and Presidents at the Future Leaders Institute and Future Presidents Institute for the American Association of Community Colleges (AACC), National Legislative Summit and Congress for the Association of Community College Trustees (ACCT), students of color conferences, and others. She is currently

the Vice Chair at Edmonds Community College in Washington State and co-chaired a successful presidential search for the campus.



**J. Noah Brown**  
**President & CEO, Association of Community College Trustees (ACCT)**

J. Noah Brown is a widely recognized and award-winning higher education policy and governance expert, author, and educator whose experience spans more than three decades in the nation’s capital working in the nonprofit sector. Noah has served as president and chief executive officer of the Association of Community College Trustees (ACCT) since 2005 and has worked for the association since 1996. He also serves on the faculty for the Doctorate in Community College Leadership program at Ferris State University in Michigan. Noah’s inaugural book, *First in the World: Community Colleges and America’s Future*, won the 2013 Bellwether Book Award.

Noah has earned a reputation as a popular speaker at a wide array of events, including college commencement and convocation ceremonies, international conferences, state college association conventions and other events. He has been featured in *PARADE* magazine’s “Intelligence Report” and has contributed writing to a number of publications, currently serving as a contributing columnist to *FE News*, one of the United Kingdom’s foremost further-education publications, and is a regular commentator for Higher Education Talk Radio.

At ACCT, Noah provides national leadership on behalf of more than 6,000 elected and appointed officials governing 1,200 community colleges throughout the United States. Much of his work has focused on strengthening the strategic connections between community college boards and the array of national and state organizations important to supporting the mission of community colleges. In addition to its focus on advocacy, ACCT also provides trustee education and board leadership services to its member boards.

Noah has served in a number of leadership capacities. He currently serves on the Association Mutual Health Insurance Company Board of Directors, and is immediate Past Chair; Member, College Promise Advisory Board and Chair of the Executive Board; Member, Higher Ed for Higher Standards Advisory Board; and Member, Single Stop USA Advisory Board. He served previously on the boards of National Association for Community College Entrepreneurship and as Ex Officio on Community Colleges for International Development Board and Council for Resource Development Board. He is past member of American Association of Community Colleges' 21st-Century Commission on the Future of Community Colleges.

Noah represents ACCT on the Washington Higher Education Secretariat and Committee for Education Funding. He has served as an appointee on the Steering Committee for the United States - Denmark Partnership for Vocational Education, U.S. Department of Education, and as Commissioner on the U.S. National Commission for UNESCO, U.S. Department of State.

Noah holds a Bachelor of Arts in Philosophy from the University of Michigan, Ann Arbor, a Master of Public Policy degree from the University of Maryland, College Park, and an Honorary Associate of Arts from Atlantic Cape Community College in New Jersey. He is married and the father of two daughters.



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# PROGRAM SCHEDULE

## THURSDAY, MAY 2

7:00 a.m. – 5:00 p.m.

### **CONFERENCE REGISTRATION**

*Alpine Foyer*

7:00 a.m. – 5:00 p.m.

### **INTERNET CAFÉ**

(Sponsored by ComputerLand)

*Lower Level Foyer*

8:00 a.m. – 12:20 p.m.

### **POLICY & PROCEDURE SERVICE WORKSHOP**

(separate registration required)

*Alpine A*

12:00 p.m. – 4:00 p.m.

### **ADVISORY COMMITTEE ON EDUCATION SERVICES (ACES)**

*Papoose Peak*

12:30 p.m. – 1:50 p.m.

### **BOARDDOCS TRAINING SESSION - EAW ATTENDEES ONLY**

*Emigrant Peak*

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2:00 p.m. – 5:00 p.m.

### **BOARD AND CEO EXECUTIVE ASSISTANTS WORKSHOP**

(separate registration required)

*Emigrant Peak*

3:00 p.m. – 5:00 p.m.

### **LEAGUE BOARD MEETING**

*Castle Peak*

## FRIDAY, MAY 3

7:00 a.m. – 6:00 p.m.

### **INTERNET CAFÉ**

*Lower Level Foyer*

7:00 a.m. – 6:00 p.m.

### **CONFERENCE REGISTRATION**

*Alpine Foyer*

8:30 a.m. – 10:15 a.m.

### **BROWN ACT – FUNDAMENTALS FOR REAL LIFE SITUATIONS (BA, NT)**

*Castle Peak*

Review the fundamental concepts that trustees need to know in order to comply with the Brown Act's public meetings requirements. Following the review, we will explore real world hypotheticals including: agenda preparation and descriptions, closed sessions, public comment and more to prepare trustees for actual situations likely to be encountered.

***Peter Schaffert***, *Senior Counsel, Atkinson, Andelson, Loya, Ruud & Romo*

8:30 a.m. – 4:00 p.m.

### **BOARD AND CEO EXECUTIVE ASSISTANTS WORKSHOP**

**Continued** (separate registration required)

*Emigrant Peak*

9:00 a.m. – 11:30 a.m.

### **PRE-CONFERENCE WORKSHOP**

#### **Lessons Learned from Umpqua – A Case Study of a Mass Shooting (G)**

*Monument Peak*

Share first-hand experiences from Umpqua Community College in the immediate aftermath of a mass casualty event and lessons learned along with recommendations for action. The presentation will also include a specific focus on the role of Trustees – before, during and after an event along with importance of college policies.

***Andrea Henderson***, *Principal, CC Strategies*

10:30 a.m. – 12:30 p.m.

## **ETHICS TRAINING (E, NT)**

*Castle Peak*

California has an extensive array of laws that apply to public servants including community college elected and appointed officials. This session will address the unique ethical obligations that public servants and public officials have including: laws related to personal financial gain, office-holder perks and gifts, prohibitions on gifts of public funds, governmental transparency laws, fair contracting requirements, and due process. The session includes an ethics training certificate.

***Nira Doherty, Partner, Burke, Williams & Sorensen, LLP***

1:00 p.m. – 2:00 p.m.

## **JOINT CAUCUS MEETING**

*Pyramid Peak*



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2:00 p.m. – 3:00 p.m.

**OPENING GENERAL SESSION (G, SS, NT)**

*Alpine Ballroom*



Emcee

**Jim Moreno**

*President, CCCT*

*Trustee, Coast CCD*



Keynote Speaker

**Dr. Lande Ajose**

*Senior Policy Advisor on Higher Education to*

*Governor Gavin Newsome*

**Higher Education in California: Our Students and Our Future**

In one of her first speeches in her new role as Senior Policy Advisor for Higher Education to California Governor Gavin Newsom, Dr. Lande Ajose will offer an uncompromising assessment of California's challenges and share a bold vision for a stronger, more inclusive and effective postsecondary system that meets the needs of all students – regardless of race, background, or circumstance. Touching on issues related to economic and social mobility, she will describe some of the Administration's efforts to integrate postsecondary education and understanding of the changing workforce and a commitment to economic growth and opportunity with her personal passion for educational equity and student success.

***Sponsored by: Atkinson, Andelson, Loya, Ruud & Romo; and Constellation Energy***

3:00 p.m. – 3:15 p.m.

**COFFEE BREAK**

*Lower Level Foyer*



3:15 p.m. – 4:30 p.m.

## **CONCURRENT SESSIONS**

### **Trustee Leadership to Support AB 705 Implementation (G, SS, NT)**

*Pyramid Peak*

AB 705 requires fundamental change in how our students access gateway math and English courses. Colleges must move away from assessment tests, which have low predictive value, and toward a belief and trust of students' capacity and high school performance. Trustees have a key role to play in successful implementation.

**Pamela Haynes**, Vice President, Board of Governors, **Alice Perez**, Vice Chancellor of Academic Affairs, and **Laura Metune**, Vice Chancellor of External Affairs, California Community Colleges Chancellor's Office

### **Ban the Box: Hiring Employees and Students with Criminal Records (FR, G)**

*Castle Peak*

This workshop will clarify the legal requirements related to hiring and employing classified and academic employees and student workers with criminal records and will highlight best practices featured in the new Legal Advisory and Policy Guidance issued by the Chancellor's Office.

**Celia Esposito-Noy**, Superintendent-President, Solano Community College; **Marc LeForestier**, General Counsel, California Community Colleges Chancellor's Office; **Debbie Mukamal**, Executive Director, Stanford Criminal Justice Center; and **Greg Smith**, Associate Vice President of Human Resources, Shasta College

### **Advanced Board Chair Forum (BC)**

*Monument Peak A*

If you have attended the Board Chair Workshop and would like to go deeper into nuanced areas, we have an interactive session for you. Come prepared to participate, to work together, to problem solve, and to share proven leadership techniques to deal with current challenges facing board leadership.

**Wanden Treanor**, Trustee, Marin CCD; **Donna Miller**, Former Trustee, North Orange County CCD

3:15 p.m. – 4:30 p.m.

**CONCURRENT SESSIONS (continued)**

**CEOs and the Opportunity to Build Diverse and Equity-Centered Campuses (G,SS)**

*Monument Peak B*

How can CEOs guide districts and colleges to be equity-focused, diverse institutions? This session highlights strategies to create a campus ethos focused on success for students of color and practices to build/maintain a staff that is reflective of California’s diverse population.

**Keith Curry**, President/CEO, Compton College; **Jose L. Fierro**, Superintendent/President, Cerritos College; **Tammeil Gilkerson**, President, Laney College; **Carole Goldsmith**, President, Fresno City College

4:45 p.m. – 5:45 p.m.

**CAUCUS BUSINESS MEETINGS**

African American California Community College Trustees (AACCT)

*Pyramid Peak*



Asian–Pacific Islander Trustees and Administrators (APITA)

*Castle Peak*



California Association of Latino Community College Trustees and Administrators (CALCCTA)

*Monument Peak A*



California Community Colleges Veterans Caucus (CCCVC)

*Monument Peak B*



5:45 p.m. – 7:00 p.m.

## WELCOME RECEPTION AND EVENING IN OLD TOWN TRUCKEE

*Montagna Deck*

Enjoy a light reception while networking with your colleagues, along with music from Sierra College's talented musicians! Afterward, head into old town Truckee for dinner and historical First Friday! Take the continuous shuttle heading into downtown Truckee and look for the First Friday flags that will be displayed at participating businesses.

Shuttle to and from downtown Truckee will depart hotel approximately each half hour beginning at 7:15 p.m. from the hotel lobby entrance. Final returning shuttle from Truckee to hotel departs downtown Truckee at 10:45 p.m.

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		Yuba College

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## SATURDAY, MAY 4

7:00 a.m. – 6:00 p.m.

### **INTERNET CAFÉ**

*Lower Level Foyer*

7:00 a.m. – 6:00 p.m.

### **CONFERENCE REGISTRATION**

*Alpine Foyer*

8:00 a.m. – 9:30 a.m.

### **FOCUS SESSION & BREAKFAST**

(Light breakfast served 7:30 a.m. – 8:30 a.m.)

*Alpine Ballroom*

#### **Student Success Metrics Informing Integrated Planning and Vision Goal Setting (SS, NT)**

This session will provide an overview of the new Student Success Metrics Dashboard. This system will replace all other existing initiative and funding-source related metrics such as the Student Success Scorecard and the IEPI Indicators. Additionally, this session will provide information on activities such as equity planning, and local vision goal setting.

***Omid Pourzanjani***, Visiting Sr. Executive, California Community Colleges Chancellor's Office

***Sponsored by: League Corporate Partners***

9:45 a.m. – 10:45 a.m.

### **CONCURRENT SESSIONS**

#### **The New Vision for Board Setting Goals (BE, NT)**

*Pyramid Peak*

The new funding formula requires that all community college boards set goals that meet specific guidelines. This session will provide a framework to help boards develop a new process for setting goals aligned with the Vision for Success that are measurable and specify a timeline. This will be a brainstorming session with active audience participation. Bring your ideas!

***Teresa Brown***, Trustee, San Joaquin Delta CCD; ***Michael Pasquale***, Trustee, Yuba CCD

## **Legacy Society: Creating a Planned Giving Arm of Your Foundation (G, FR)**

*Castle Peak*

Cypress College Foundation created its Legacy Society, a planned giving component. Within the first year, it recruited nearly 40 members. Learn about common practices regarding planned giving: how the foundation embarked upon this process, what worked, what didn't and future goals.

**Barbara Dunsheath**, Trustee, North Orange County CCD and Professor, East Los Angeles College; **Howard Kummerman**, Cypress College Foundation Director; **Raul Alvarez**, Former Cypress College Foundation Director

## **Inmate Education Methods and How This is an Equity Issue (G, SS)**

*Monument Peak A*

Lately, there has been considerable legislation, dialogue and funding available for incarcerated and recently released incarcerated students. For the past ten years, Lassen Community College has served incarcerated students in a variety of modalities. Come and hear about the successes from LCC and gain new ideas on how to implement similar methods in your schools and districts.

**Marlon Hall**, Superintendent/President, Lassen CCD

## **Engaging K-12 Students (G, SS)**

*Monument Peak B*

Join us to hear about programs that translate to more students seeing college in their lives by engaging K-12 districts, including San José-Evergreen CCD: Students from the local high school are taking advantage of dual enrollment opportunities at the college extension site, and Moorpark Community College: Rising Scholars begin in 7th grade with a pathway to graduation.

**Dianne McKay**, Trustee, Ventura County CCD; **Byron Clift Breland**, Chancellor, San José-Evergreen CCD; **Luis Sanchez**, President, Moorpark College

10:45 a.m. – 11:00 a.m.

### **COFFEE BREAK**

*Lower Level Foyer*



11:00 a.m. – 12:00 p.m.

## CONCURRENT SESSIONS

### Dual Enrollment Update - Legal Guidelines and Best Practices (SS)

*Pyramid Peak*

Dual Enrollment legislation allows community colleges to better serve their communities and increase college readiness and completion among students who are underrepresented in higher education. This presentation will provide a practical guide to implementation and enhancement of dual enrollment and concurrent enrollment programs.

**Peter V. Khang**, Deputy General Counsel, California Community Colleges Chancellor's Office, **Meredith E. Brown**, Trustee, Peralta CCD

### New Directions for ACCJC and Accreditation (A)

*Castle Peak*

This session will discuss changes ACCJC is instituting to streamline the accreditation process and assist schools with continuous improvement of student achievement and learning. The session will discuss ACCJC's new summative approach, case management, and increased transparency. Federal accreditation trends will also be examined.

**Barbara Dunsheath**, Trustee, North Orange County CCD and Professor, East Los Angeles College; **Cynthia Napoli-Abella Reiss**, Professor, West Valley College; **Richard Winn**, President, ACCJC



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## **Online Education (SS)**

### *Monument Peak A*

The goals of the Online Education Initiative are to ensure that students are able to complete their education goals by increasing access to and success in high-quality online courses; to expand online program offerings; and to leverage technology to increase opportunities for higher education degree attainment. In this session, participants will learn how they can support the Online Education Initiative within their districts as we focus on the following topics: The difference and connection between the Online Education Initiative, the online college, and local college district's online offerings; How online education connects to our local and statewide initiatives (including Pathways); The impact of online education on outcomes, funding, and resources; Progress to date and next steps for utilizing online education to remove cost barriers and reduce equity gaps for students; Options and opportunities ahead for collaboration and scaling up.

**Michele Jenkins**, Trustee; **Dianne Van Hook**, Chancellor; **James Glapa-Grossklag**, Dean, Educational Technology, Learning Resources & Distance Learning; and **John Makevich**, Dean, Continuing and Community Education, Santa Clarita CCD

## **Re-Architecting Financial Aid for Student Success (FR, NT)**

### *Monument Peak B*

Now, more than ever, it is essential to ensure our low income students receive the maximum amount of financial aid that they qualify for. Our students are increasingly forced to make decisions on whether to work more or take additional coursework and focus more on academics. A taskforce of trustees, financial aid officers and CEOs have been formed to discuss various ways in which colleges can better serve our students. This panel is intended to report the preliminary findings of the group, be a guide to how these offices operate and provide a series of tools that trustees can utilize to help ensure their students are receiving the maximum aid available.

**Linda Wah**, Trustee, Pasadena Area CCD; **John Weispenning**, Chancellor, Coast CCD; **Tammera Shinar**, Director of Financial Aid and Veteran Services, Butte-Glenn CCD; **Linda Williams**, Director of Financial Aid, Sierra Joint CCD

12:15 p.m. – 2:00 p.m.

**GENERAL SESSION & LUNCH (G, SS, NT)**

*Alpine Ballroom*



Emcee

**Stephan Castellanos**

*First Vice President, CCCT*

*Trustee, San Joaquin Delta CCD*



Keynote Speaker

**Dr. Russell Lowery-Hart**

*President, Amarillo College*

**No Excuses Leadership for a New Era of Higher Education:  
Building Systemic Support for Low-Income Students**

Student needs are dramatically different than any time in history. Amarillo College embraced a No Excuses philosophy and systemic culture shift in understanding and addressing our students' biggest barrier to academic success - poverty. Building a systemic approach to poverty has worked: 175% increase in degrees obtainment (229% increase for Hispanic) and a three-year completion rate that moved from 19% to 48%. Through poverty training, student defined college values, and intentionally connecting on-campus and off-campus community partnerships, and wrap-around academic interventions, Amarillo College is doing more than mitigating poverty, we are intentionally and systemically eradicating it – with No Excuses.

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2:15 p.m. – 3:30 p.m.

## **CONCURRENT SESSIONS**

### **Data and Policy - Working Smarter for Student Success (G)**

*Pyramid Peak*

How do we ask the right question about how to better serve our communities? What information will unlock the key to improved outcomes for student success? This presentation will provide real examples of how disaggregation of data improved student success and increased diversity in local business participation.

**Mayra Cruz**, Trustee, San José-Evergreen CCD; **Carole Goldsmith**, President, Fresno City College

### **Student Success, Enrollment, Retention and the New Funding Formula (FR, NT)**

*Castle Peak*

The presentation will discuss how data, policy and the metrics of the new funding formula can promote student success.

**Christian Osmeña**, Vice Chancellor for College Finance and Facilities, California Community Colleges Chancellor's Office; **Frances White**, Acting Chancellor, Peralta CCD; **Marie-Elaine Burns**, President, Merritt College

### **Board Preparation for the CEO Hiring Process (BC)**

*Monument Peak A*

Among the most consequential decisions a board makes, is hiring a CEO. This session will focus on some of the critical preparation and background work that should occur before hiring a search firm or identifying a search committee. It will include both trustee and CEO perspectives and offer a wealth of useful information to consider for your next (or even current) CEO hiring process.

**Dianne McKay**, Trustee, Ventura County CCD; **Doug Otto**, Trustee, Long Beach CCD; **Brice Harris**, Chancellor Emeritus, California Community Colleges & Los Rios CCD

## **Eyes Wide Open: Meeting the Needs of Targeted Demographics in Student Housing (G, SS, FR)**

*Monument Peak B*

Reaching out to former foster youth, housing insecure, and veterans is part of achieving student success, and incorporating their specific needs into your student housing project from the outset is critical. National experts working with California community colleges will take you from the feasibility analysis to ways that meeting these specific needs have been integrated into projects all over the country.

**Lisa Mealoy**, Director, District Services & Development, Community College League of California; **Angel Rivera**, Vice President, Real Estate Development, Servitas, LLC; **Erik Skinner**, Vice President, Administrative Services, Sierra College; **Matthew Bohannon**, Vice President, Brailsford & Dunlavey, Inc.

**Session sponsored by: Brailsford & Dunlavey and Servitas**



3:45 p.m. – 5:00 p.m.

### **FOCUS SESSION (FR, G, NT)**

*Alpine Ballroom*

#### **Building College Excellence in Times of Budgetary Changes**

California's community colleges are in the midst of critical policy and budgetary reforms. The theory of change driving these efforts is an aspiration to increase access, equity, and success. How can colleges maintain stable and quality leadership in time of change? What key budgetary questions should trustees be asking? Join an in-depth discussion about budget reforms affecting your college/districts and learn about practices to support the success of your college districts and the students they serve.

**Dianne McKay**, Trustee, Ventura County CCD; **Ann Ransford**, Trustee, Glendale CCD; **Kindred Murillo**, Superintendent/President, Southwestern CCD; **Lizette Navarette**, Vice President, Community College League of California

**Sponsored by: WLC Architects, KNN Public Finance**

**5:30 p.m. – 7:00 p.m.**  
**NETWORKING RECEPTION**

*Pavillion*

Following a great line-up of informative sessions, join your colleagues for a light wine and cheese reception as you network, discuss the day's events, and enjoy Sierra College Jazz Combo. Following the reception, take the Resort at Squaw Creek's complimentary shuttle for the 5-minute ride to the Village at Squaw Valley, where you'll find a number of restaurants and pubs. With multiple shuttle runs each hour and transporting from 7:00 a.m. – 10:00 p.m., exploring the Village at Squaw Valley is a good choice for this open evening.

***Sponsored by: Atkinson, Andelson, Loya, Ruud & Romo, Constellation Energy, WLC Architects, Foundation for California Community Colleges, School Project for Utility Rate Reduction (SPURR)***



## SUNDAY, MAY 5

7:00 a.m. – 10:00 a.m.

### **INTERNET CAFÉ**

*Lower Level Foyer*

7:00 a.m. – 10:00 a.m.

### **CONFERENCE REGISTRATION**

*Alpine Foyer*

8:00 a.m. – 9:30 a.m.

(Breakfast served 7:30 a.m. – 8:30 a.m.)

### **CCCT BUSINESS MEETING & BREAKFAST**

*Alpine Ballroom*



Presiding Officer

**Jim Moreno**

*President, CCCT Board*

*Trustee, Coast CCD*

The annual meeting of the California Community College Trustees includes the election of the CCCT officers for 2019-2020, the annual report of the work of the association, introduction of newly elected board members, and an opportunity to provide direction to the CCCT board on major issues facing local boards and their districts.

The slate of nominations for officers is:

- **President:** Linda Wah, Pasadena Area CCD
- **President-Elect:** Stephan Castellanos, San Joaquin Delta CCD
- **1st Vice President:** Adrienne Grey, West Valley-Mission CCD
- **2nd Vice President:** Kenneth Brown, El Camino CCD

9:45 a.m. – 11:00 a.m.

**CLOSING GENERAL SESSION (G, SS, NT)**

*Alpine Ballroom*



Emcee

**Larry Galizio**

*President & CEO*

*Community College League of California*

Keynote Speakers



**Emily Yim**

*Immediate Past Chair*

*Association of Community College Trustees (ACCT)*



**J. Noah Brown**

*President/CEO*

*Association of Community College Trustees (ACCT)*

**How Boards Can Foster Greater Diversity**

Recent surveys reveal that the majority of our students are drawn from increasingly more diverse populations. Our leadership — Trustees, CEOs and Faculty — however, are not representative of our changing student populations. This must change if we are to address our leadership needs for the future.

***Sponsored by: Foundation for California Community Colleges,  
School Project for Utility Rate Reduction (SPURR)***

Following the Closing General Session, a snack-sack will be available in the Alpine Ballroom Foyer. Safe Travels!

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The Foundation is on a mission to double its impact by 2028. Guided by the California Community Colleges' ambitious *Vision for Success*, our projects and services seek to be at the forefront of innovation and excellence in higher education across five areas of impact: **student success, workforce development, equity, community impact, and system support.**

We are proud of the pivotal role we play in forging new partnerships and accelerating bold approaches to advance the California Community Colleges and the communities they serve.



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## Helping You Make Futures Bright

KNN Public Finance is California's leader in municipal advisory for education issuers.<sup>1</sup> We live and work in the communities we serve and care deeply about public service. As an Independent Registered Municipal Advisor, we provide colleges with comprehensive municipal advisory services.

### Our Financial Advisory Team Has Provided Trusted Advice to Public Colleges for More Than 30 Years<sup>2</sup>

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#### Debt Planning

- Financing feasibility analysis
- Tax rate analysis
- Bond election financing plan
- Staff and board education

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#### Ongoing Advisory Support

- Development of policies and best practices
- Monitoring of savings opportunities
- Evaluation of underwriter proposals
- Annual tax rate setting

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#### Debt Issuance

- Debt structuring
- Rating and credit management
- Document review
- Pricing oversight

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#### Continuing Disclosure

- Preparation and filing of annual reports
- Material event monitoring
- Voluntary disclosures and filings

#### Headquarters

##### OAKLAND

1300 Clay Street, Ste. 1000  
Oakland, CA 94612  
(510) 839-8200

#### Regional Offices

##### ORANGE COUNTY

LOS ANGELES  
knninc.com

<sup>1</sup> Source: Thomson Reuters 2016 Education Table 01/05/2017

<sup>2</sup> Note: Includes experience of KNN advisors since February 2016 at KNN Public Finance, LLC and prior to February 2016 at KNN Public Finance, a division of Zions First National Bank.

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RBC Capital Markets

## Dedicated California Community College Bond Underwriter

RBC is proud to support the Community College League of California. With over three decades of experience, our professionals deliver strategic solutions and comprehensive resources that enable our clients to achieve their objectives.

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## EXCELLENCE, EXPERTISE AND INTEGRITY

Morgan Stanley

Morgan Stanley offers our issuer clients over 100 years of California public finance banking experience coupled with the largest California and national retail investor distribution network, a premier institutional sales force and large capital base to support our clients securities offerings

Please contact a team member for additional information.

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# LEAGUE STAFF

2017 O Street, Sacramento CA 95811-5211

(916) 444-8641 | (916) 444-2954 fax

E-mail: [cclc@ccleague.org](mailto:cclc@ccleague.org) | Website: [www.ccleague.org](http://www.ccleague.org)

## Association Operations

Larry Galizio, President & CEO

Lizette Navarette, Vice President

Agnes Lupa, Senior Executive Assistant

Yolanda Avalos, Program Associate

## Fiscal Services

Sarah Kiesling, Finance Director

Deborah Adkins, Accounts Receivable Specialist

Alexis Barone, Accounts Payable Specialist

## District Services

Lisa Mealoy, Director, District Services and Development

James Wisner, Director, Library Consortium

Jane Wright, Director, Policy and Procedure Service

## Education Services & Leadership Development

Carmen Sandoval, Director

Sadie Brown, Associate

## Government Relations

Ryan McElhinney, Legislative Advocate

Rina Kasim, Member Resources Associate

## Communications & Marketing

Laura Murrell, Manager

## Meetings & Events

Cherie Savage, Director

Jimmy Madrigal, Manager

## DISTRICT SERVICES

The League District Services include: Health Benefits OPEB JPA, California Community Colleges Financing Authority, League On Call Consulting Services, Energy Services, Charitable Gift Annuity, Library Consortium, and partnerships with BoardDocs and PARS.

**EXPLORING POSSIBILITIES**

DISCOVERING OUR SUCCESSES

**2019 ANNUAL CONVENTION**  
 NOVEMBER 21-23, RIVERSIDE CONVENTION CENTER

Community College League of California

**SAVE THE DATE**

November 21-23, 2019

Registration for the 2019 Annual Convention opens Wednesday, June 26.

[www.ccleague.org/AC19](http://www.ccleague.org/AC19)

## California Community College Trustees Endorsements for ACCT Elections



Considering a position on the Association of Community College Trustees (ACCT) Board or one of its committees?

**IMPORTANT DATES**

Aug. 1, 2019 – Application for CCCT Endorsement of 2020 ACCT Candidates available online at [www.ccleague.org/ccctendorsement](http://www.ccleague.org/ccctendorsement)

Nov. 1, 2019 – Application Deadline

Nov. 20, 2019 – Candidate Interviews

Apply for a CCCT Board Endorsement from the Community College League of California. For questions about the endorsement process or how to run for ACCT office, contact Rina Kasim, Member Resources Associate, at [Rina@ccleague.org](mailto:Rina@ccleague.org).



Community College League of California | 2017 O Street, Sacramento, CA 95811 | [www.ccleague.org](http://www.ccleague.org)

# EXCELLENCE IN TRUSTEESHIP

## 2019 Annual Trustees Conference Attendance Tracking

Complete the form below to track the conference sessions you attended to earn credit towards the Excellence in Trusteeship Program (ETP) certificate. Retain this information and add to your comprehensive tracking form which will be submitted once you reach 27 credits. Approved sessions have been noted throughout the program with the following designated competencies:

[A] – Accreditation

[BA] – Brown Act

[BC] – Board/CEO Relationships

[BE] – Board Evaluation

[E] – Ethics

[FR] – Fiscal Responsibilities

[G] – Governance

[SS] – Student Success

Friday, May 3		
Time	Title of Session	Competency (A, BA, BC, BE, E, FR, G, SS)
9:00 a.m. – 11:30 a.m. Pre-Conference Workshop		
2:00 p.m. – 3:00 p.m. Opening General Session		
3:15 p.m. – 4:30 p.m. Concurrent Sessions		

Saturday, May 4		
Time	Title of Session	Competency (A, BA, BC, BE, E, FR, G, SS)
8:00 a.m. – 9:30 a.m. Breakfast/Focus Session		
9:45 a.m. – 10:45 a.m. Concurrent Session		
11:00 a.m. – 12:00 p.m. Concurrent Session		
12:15 p.m. – 2:00 p.m. General Session & Lunch		
2:15 p.m. – 3:30 p.m. Concurrent Session		
3:45 p.m. – 5:00 p.m. Focus Session		
Sunday, May 5		
Time	Title of Session	Competency (A, BA, BC, BE, E, FR, G, SS)
9:45 a.m. – 11:00 a.m. Closing General Session		

# 2019 ANNUAL TRUSTEES CONFERENCE EVALUATION

Please help us evaluate and improve the Annual Trustees Conference by completing the form below. You may return it to the Conference Registration Desk, to any League staff member, or mail it to Community College League, 2017 O Street, Sacramento, CA 95811. You may also complete the online version at our Internet Café.

Name (optional) and College/District

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How many trustee conferences have you attended? \_\_\_\_\_

<b>Please rank the following:</b>	<b>Poor</b>					<b>Excellent</b>
Lessons Learned from Umpqua	1	2	3	4	5	
Opening General Session Dr. Lande Ajose	1	2	3	4	5	
Friday Concurrent Sessions 3:15 p.m. – 4:30 p.m. Session Title:	1	2	3	4	5	
Friday Welcome Reception	1	2	3	4	5	
Saturday Breakfast Focus Session: Student Success Metrics	1	2	3	4	5	
Saturday Concurrent Sessions 9:45 a.m. – 10:45 a.m. Session Title:	1	2	3	4	5	

Saturday Concurrent Sessions 11:00 a.m. – 12:00 p.m. Session Title:	1	2	3	4	5
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General Session & Lunch Dr. Russell Lowery-Hart	1	2	3	4	5
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Saturday Concurrent Sessions 2:15 p.m. – 3:30 p.m. Session Title:	1	2	3	4	5
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Saturday Afternoon Focus Session: Building College Excellence in Times of Budgetary Changes	1	2	3	4	5
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Saturday Reception	1	2	3	4	5
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Sunday Business Meeting	1	2	3	4	5
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Sunday Closing General Session Noah Brown, Emily Yim	1	2	3	4	5
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Location	1	2	3	4	5
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What was the highlight or most rewarding aspect of your conference experience?

What did you gain from this conference that you will apply to your district?

General Comments:















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COMMUNITY COLLEGE LEAGUE OF CALIFORNIA

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